# Role of Command Support Information Systems

Patrick Beazley

CSIS Team Leader,

RUSI Advance Technology Conference

23rd - 25th September 2002



| maintaining the data needed, and of including suggestions for reducing | election of information is estimated to<br>completing and reviewing the collect<br>this burden, to Washington Headqu<br>uld be aware that notwithstanding ar<br>OMB control number. | ion of information. Send comments arters Services, Directorate for Information | regarding this burden estimate<br>rmation Operations and Reports | or any other aspect of the property of the contract of the con | nis collection of information,<br>Highway, Suite 1204, Arlington |  |
|--|---|--|--|--|--|--|
| 1. REPORT DATE 23 AUG 2004   | 2. REPORT TYPE N/A  | 3. DATES COVERED -   |  |  |  |  |
| 4. TITLE AND SUBTITLE  |   | 5a. CONTRACT NUMBER  |  |  |  |  |
| Role of Command Support Information Systems                            |   |  |  | 5b. GRANT NUMBER   |  |  |
|  |   |  |  | 5c. PROGRAM ELEMENT NUMBER   |  |  |
| 6. AUTHOR(S)   |   |  |  | 5d. PROJECT NUMBER   |  |  |
|  |   |  |  | 5e. TASK NUMBER  |  |  |
|  |   |  |  | 5f. WORK UNIT NUMBER   |  |  |
| 7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) <b>CSIS</b>         |   |  |  | 8. PERFORMING ORGANIZATION<br>REPORT NUMBER  |  |  |
| 9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)                |   |  |  | 10. SPONSOR/MONITOR'S ACRONYM(S)   |  |  |
|  |   |  |  | 11. SPONSOR/MONITOR'S REPORT<br>NUMBER(S)  |  |  |
| 12. DISTRIBUTION/AVAIL Approved for publ                               | LABILITY STATEMENT<br>ic release, distributi  | on unlimited   |  |  |  |  |
|  | OTES 11 Meeting C4ISTA sinal document conta   | <del>-</del>   | mplementing and  | Exploiting T   | <b>Technology</b>  |  |
| 14. ABSTRACT   |   |  |  |  |  |  |
| 15. SUBJECT TERMS  |   |  |  |  |  |  |
| 16. SECURITY CLASSIFIC   | 17. LIMITATION OF<br>ABSTRACT   | 18. NUMBER   | 19a. NAME OF   |  |  |  |
| a. REPORT<br>unclassified  | b. ABSTRACT <b>unclassified</b>   | c. THIS PAGE<br>unclassified   | UU   | OF PAGES 24  | RESPONSIBLE PERSON   |  |

**Report Documentation Page** 

Form Approved OMB No. 0704-0188

### The CSIS IPT:

- Is a "cluster" IPT managing over 30 different projects,
- is "dual-accountable" to CDP and CE/DCSA
- was formed early in 2000 from (at least) 3 ex-PE Business Units
- comprises some 85 staff, civilian & military, mainly in Bristol, also at High Wycombe & Portsmouth,
- runs in-year budgets of ~ £65M for new capability
   and ~ £40M for capability support.

### Projects

- Almost all deliver capability incrementally, major projects are:
  - Joint Operations Command System (JOCS)
  - RN Command Support System (RN CSS)
  - RAF Command Control Information System (RAFCCIS)
- Other projects include:
  - Lychgate and FOCSLE
  - Command Task Force 345 (SMBPS)
  - Pilot Direct Broadcast System
  - Joint Command System (Logistic)
  - UKINTELWEB



### The Headlines

## Information is key to future warfare

NEWS

## Information system in Afghanistan role

New capability allows rapid transmissions to commanders

COMMAND SUPPORT INFORMATION SYSTEMS

THE DPA'S Command Support Information Systems (CSIS) IPT has recently completed a number of demanding trials on the novel Pilot Direct Broadcast System (Pilot DBS).

Having completed a hot weather deployment to Oman late last year, the IPT conducted cold-weather trials in Goose Bay, North Canada – some tri-



Secretary of State Geoffrey Hoon stresses importance of 'network centric capability' in update on latest work on the New Chapter of the Strategic Defence Review

power. The gathering, processing and is comparable to the enormous impact

better individual capabilities.

The benefits on offer included:

 greater precision of control of operations, from the strategic to the tactical level, to maximise both their political and military effect;

 greater precision in the application of force – both to give it enhanced effect and to minimise accidental damage;

• greater rapidity of effect, whether disrupting the enemy at the campaign

## Oman breakthrough for command system

CSIS
"Information Superiority across Defence"

CLOSE WORKING between the DPA Command Support Information Systems (CSIS) IPT and contractors provided a communications breakthrough during exercise Saif Sareea II.

The challenge was to provide a network which would allow controllers and umpires to see all data, yet to allow particinants to see only their own data deNetwork allowed segregation of data for friendly, enemy and neutral forces

COMMAND SUPPORT INFORMATION SYSTEM

cise controllers and umpires to see all data, the Blue forces to only see "friendly" data and the Red forces to see only the "enemy" information.

Thousands of e-mails were passed between command centres and airfields throughout Oman, to and from the UK and the ships at sea. The system handled over 1 000 internal addresses and over Network Enabled the concept of Network Boyd devised the Colonel John Boyd devised the Colonel Boyd devised the Col Observe, Orientate, Decide and Act (OODA) as a model for military decision making. following his experience in air-to-air combat during the Korean War,

capability? - what capability?



### This?



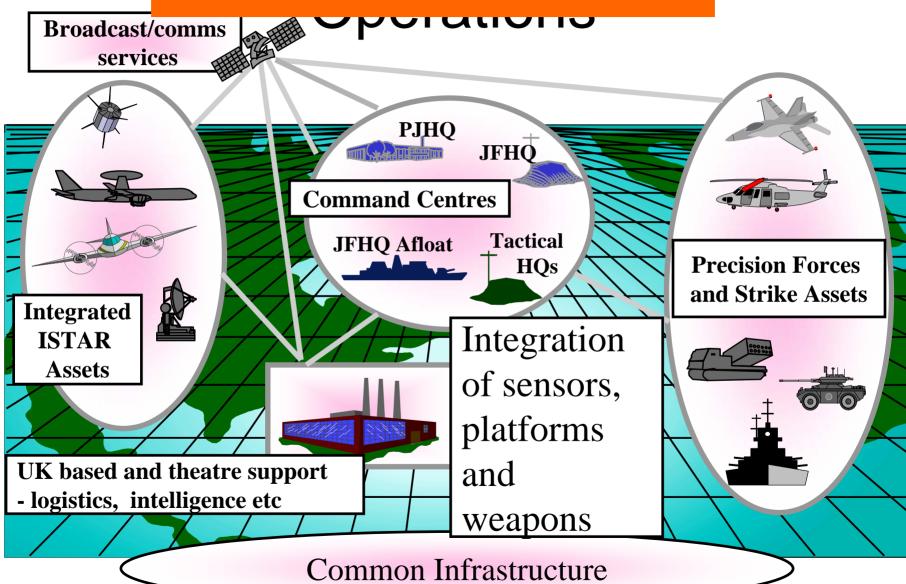
### Or this?



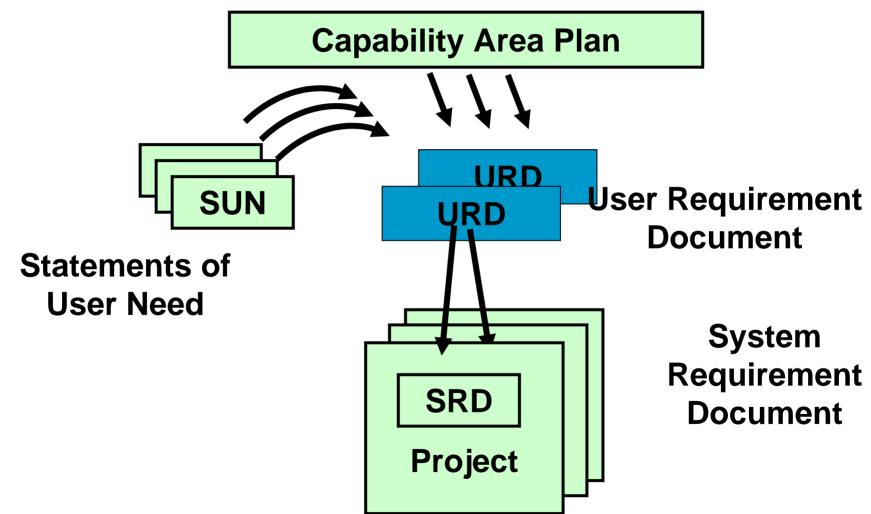
# Or this?



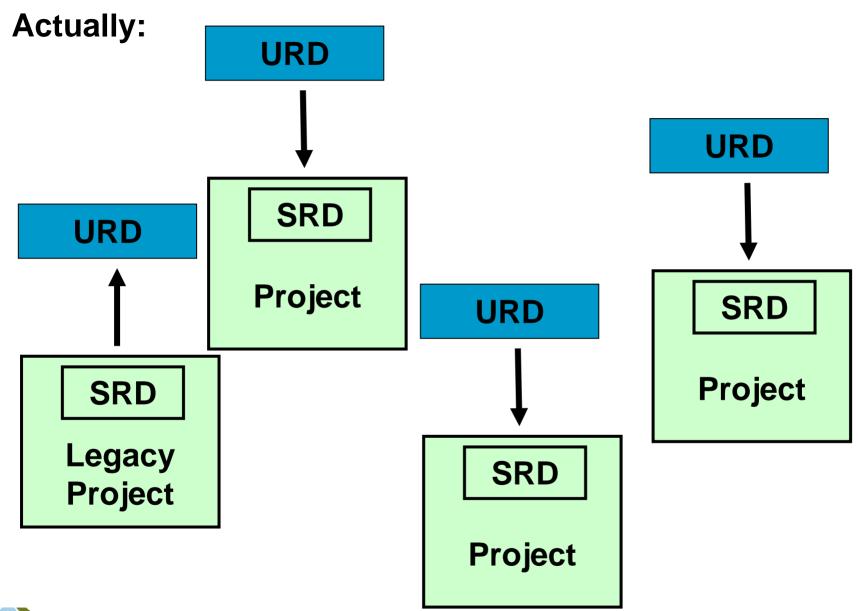
### **ALL OF THESE!**



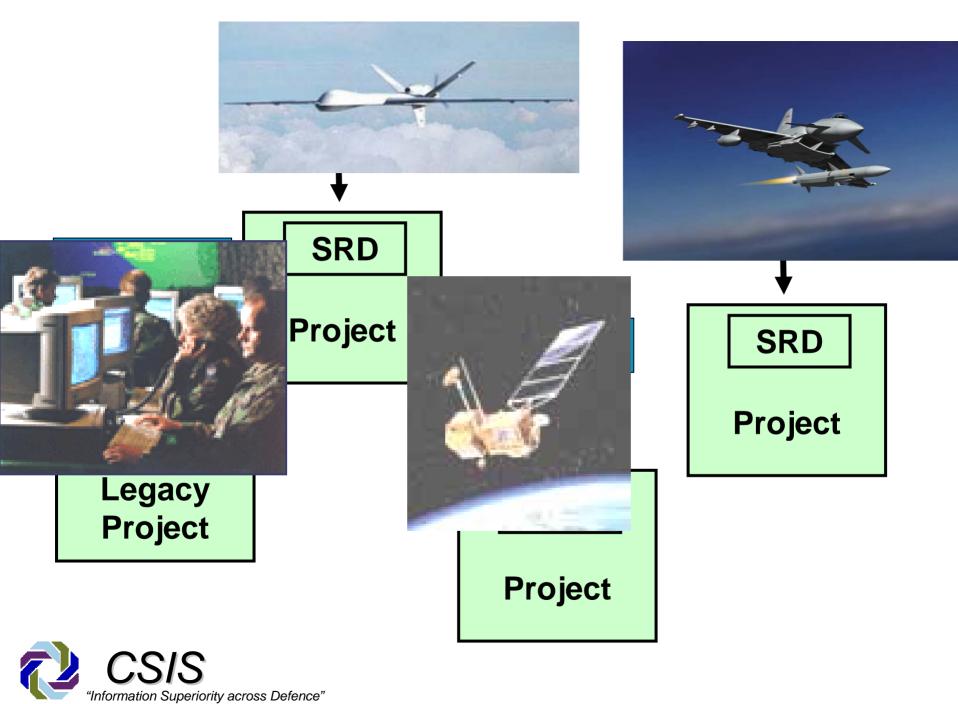
#### **Smart Acquisition:**

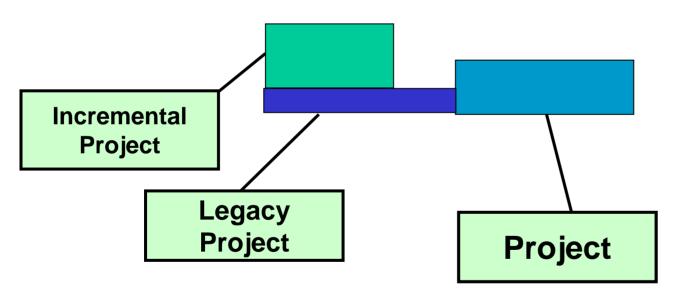






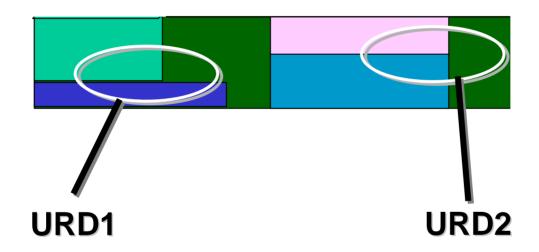


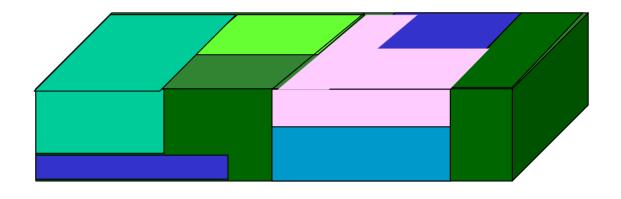






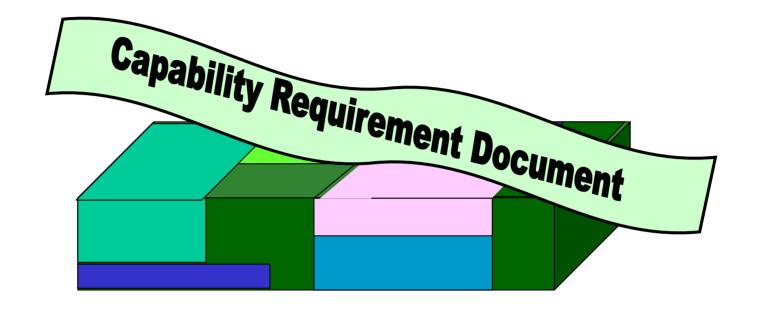
### The separate requirements are contiguous parts of a whole:





## The requirement/project jigsaw is multi-dimensional and time dependent





# Each consideration of new need or balance of investment Requires a slice through the continuum



### So - What is capability?



From one end:

The capability to strike requires the capability to find and identify, the capability to decide and the capability to communicate



### So - What is capability?

From the other end:

An **intelligence** capability is of little value if all it ever allows you to do is watch.



### So - What is capability?

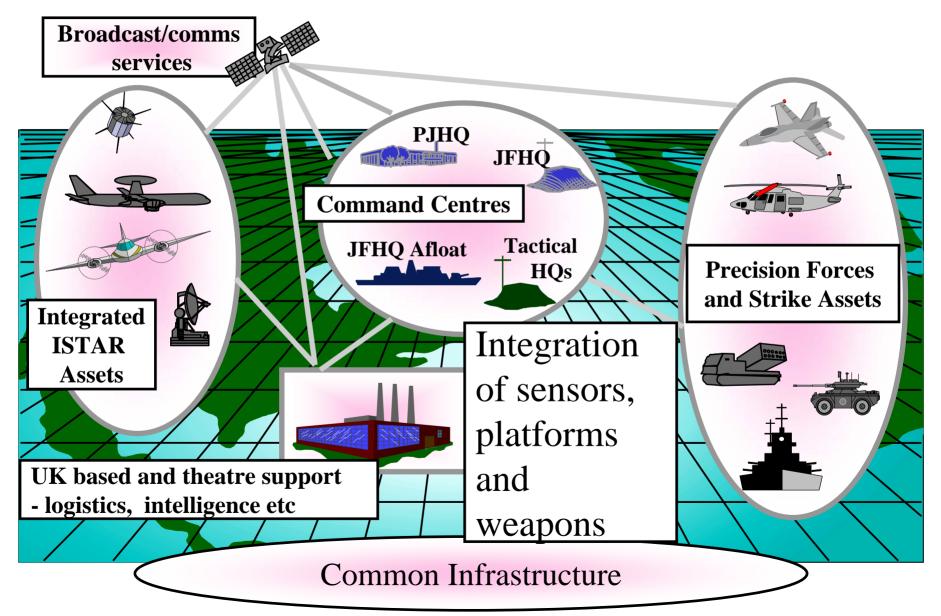
### From the middle:



"If they seriously think they can push that volume of data through my system they're barking!"

"For the cost of a single one of those shiny pieces of kit they could have the best decision support IT in the world!"

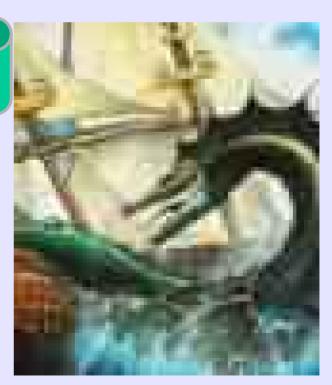




### If no project is an island:

- Where do we take our slice?
- How do we set the boundaries?

Here be dragons!



### If no project is an island:

- Where do we take our slice?
- How do we set the boundaries?

Here be dragons!

### If we need the whole picture:

- How do we capture legacy programmes?
- How do we balance investment to address real end-to-end capability?

If no project

Where do \u00e4

How do we

Her

If we need th

How do we

How do we address re

es?

rogrammes?

ent to ability?

Here be Capability Managers!



### **Exploiting Information for Command**